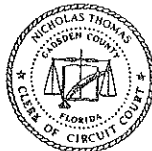


Nicholas Thomas

Gadsden County, Florida

Clerk of the Circuit Court



Clerk of the County Court

Clerk to the Board of County Commissioners
County Recorder
County Auditor

MEMORANDUM

DATE: February 19, 2009
TO: Board of County Commissioners
FROM: Nicholas Thomas *NT*
SUBJECT: Hospital Update

With any update to the hospital there needs to be a serious discussion regarding funding. The following issues must be addressed and acted on in order for this project to have a chance at success.

1. Management arrangement of hospital - If TMH takes ownership of the operation of the hospital then the county's cost can be fixed. However, the current proposal has GHI/BCC responsible for operational cost.
2. Start-up Funding for operation.
3. Revenue source to cover on going projected operational losses.
4. Source of funding for the equipment.
5. Converting \$9.75 million construction to long term loan.

If these issues aren't sufficiently addressed the chance for success is compromised.